

**8th European CAF Users' Event "Leading Quality into the Future"**  
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# **GoLive: Online Waiting Times of the Papageorgiou General Hospital Emergency Department**

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# 1. Background & Context of the organisation



## Papageorgiou General Hospital in numbers

- 800 patient beds
- ~1500 employees
- 19.978 surgeries per year
- 71.367 inpatients per year
- 317.706 outpatients per year



(1/3 of them visiting the Hospital Emergency Department)

## 2. Background of the case



Emergency Department (ED) overcrowding has been an increasingly significant problem worldwide.

CAF indicated that the Emergency Department in Papageorgiou General Hospital “suffers” :

- long waiting times for patients,
- frustration for patients and ED personnel,
- lesser patient satisfaction (based on complaints)
- greater risk and poor outcomes.

## 2. Background of the case



GoLive is an online platform publishing the emergency department waiting times.

- provide patients adequate information on how long they will have to wait until seen by a doctor.
- “normalize” the distribution of patients among hospitals by driving non emergencies to less crowded hospitals of the region
- Used as a “management tool” to get real time decisions regarding the ED operation

## 2. Background of the case



From concept to implementation, several barriers and challenges had to be overcome.

- From the doctor's and nursing community point of view, GoLive may encourage patients to self-triage in a dangerous way.
- From the patient's point of view, GoLive should provide non-misleading and comprehensive real time data, easily accessible.
- Regarding statistical processing, published times may be inaccurate based on the dynamic nature of the ED and lack of a standardized definition.

# 2. Background of the case



**General Hospital Papageorgiou**  
**EMERGENCY DEPARTMENT WAITING TIMES**

The waiting times of the Emergency Department of Papageorgiou General Hospital of Thessaloniki are published for information purposes only. If you or someone near you has a life-threatening medical emergency, call 166 immediately or go to your nearest emergency department.

**Waiting Times 27/02/2018**  
(Next date of duty 03/03/2018)

	960
Number of patients	
	921
Completed	
	0
Patients Waiting for Doctor	
	0
Patients Waiting for Triage	
	39
Left without being seen	
	01h:37m
Total average waiting time	

## Analytical Waiting Times per specialty

\* select the clock icon on the right side of the table  
\*\* Waiting times are refreshed every 5 mins - Last Update: 01/03/2018 10:15:43

Specialty	Number of patients	Waiting	Completed	Waiting Times
Vascular Surgery	17	0	17	
Gastroenterology	2	0	2	
Gynecology	39	0	39	
Cardiology	101	0	101	
Orthopaedics	154	0	154	
Neurology	53	0	53	
Neurosurgery	3	0	3	

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**Waiting Times 27/02/2018**  
(Next date of duty 03/03/2018)

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Neurology

Number of patients	53
Waiting	0
Completed	53
Average waiting time to be seen	01h:09m
Average waiting time	01h:15m
Minimum waiting time	00h:01m
Maximum waiting time	04h:31m

[Return](#)

[Papageorgiou General Hospital of Thessaloniki](#) - IT Department

## 2. Background of the case



Non critical patients that schedule to visit the ED of Papageorgiou General Hospital

- Visit the GoLive webpage or download the application
- Get real time information about the general situation in the ED (avg. waiting times, patients waiting for doctor or triage)
- Get real time information on each doctor's specialty (min and max waiting times, patients waiting for doctor or triage)
- Decide whether they visit ED of PGN or schedule a doctor's visit to another hospital or Primary Care Unit

### 3. Process/dynamics



- The project was designed and implemented by the IT Department of the Papageorgiou General Hospital of Thessaloniki.
- Golive was developed as a web platform ([www.gnpap-golive.gr](http://www.gnpap-golive.gr)) as well as an Android Application ([https://play.google.com/store/apps/details?id=gr.papageorgiou\\_hospital.www.golive](https://play.google.com/store/apps/details?id=gr.papageorgiou_hospital.www.golive))
- Two IT Engineers were involved for a total time period of six months



## 4. Results/outcome



- GoLive is steadily being used as a “tool” especially for the non-emergency patients that wish to visit the ED Department of the hospital.
- More than 700,000 hits have been directed to the GoLive web page since early 2017, from 33.000 unique visitors
- GoLive is a liaison between doctor’s ED area and waiting room, informing ED personnel in real time about the patient load
- Hospital management can take evidence based decisions

## 4. Results/outcome



Measured outcomes:

- Decrease in total number of patients visiting ED by 7,05%
- Decrease in total average waiting time by 7,24%
- Decrease in Pathology patients maximum waiting time (non-emergency patients) by 6,5%
- Decrease in patients complaints by 14,87%
- Decrease in “Left without being seen” by 27,35%
- Decrease verbal and physical violence against ED personnel thus increase their satisfaction

# 5. Lessons learned & key recommendations



- A project like GoLive basis its “success” in universality.
- GoLive can be easily implemented for all hospitals of the region/nation provided there is an ED Information System.
- The concept is easily transferable to public and private sector customer service using queue system
- Real effort should be given in changing patient’s mentality towards the use of Emergency Departments.
- Management support was a key factor for success



# Questions



# Contact details



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