



**European Academy**  
for Taxes, Economics & Law

Summer Seminar

# EU Funds Policies, Regulations and Management First Experiences in the Programming Period 2014-2020

22<sup>nd</sup> – 23<sup>rd</sup> August 2016, Berlin

With experts from:

- ESF Agency Flanders, Belgium
- European Court of Auditors, Former Presidency Director
- Marshal's Office of the Swietokrzyskie Regional Government, Poland

Brochure

# EU Funds Policies, Regulations and Management

### EU Funds are at the transition in the current programming period 2014-2020

2016 is a crucial moment for experts dealing with EU Funds. The new programming period is in full swing and the first projects are on their way. While the last projects of the old period are being audited, authorities and beneficiaries have to start operating in accordance with the new regulations applicable in the current programming period 2014-2020 for their new projects. The Commission emphasises an increased use of financial instruments and aims at simplified and more coherent solutions. What do the changes mean for institutions involved in the management and control system of EU Funds as well as for beneficiaries and other stakeholders? How are these changes to be implemented in practice to ensure a successful use of EU Funds?

It is the task of the Member States to implement the programmes, which involves among others, selection, monitoring and assessment of thousands of projects. Therefore, responsible authorities have to ensure that they are familiar with current regulation changes regarding EU funding policies. Additionally, they are responsible for sound monitoring, evaluating and auditing of programmes and for organising a smooth co-operation with other authorities and stakeholders at the national and European level.

This European Seminar gives you a thorough overview of the important aspects of EU Funds policies, regulations and management that EU Funds experts face in the current programming period 2014-2020.

### Who is this Summer seminar for?

- Specialists in EU Funds Management working in:
  - Managing Authorities
  - Intermediate Bodies
  - Certifying Authorities
  - Audit Authorities
  - Public and Private Beneficiaries of EU Funds
- National and Regional Audit Institutions
- National and Regional Development Agencies
- Public and private banks
- Associations and Non-profit organisations
- Certified Public Accountants and Public Auditors responsible for conducting and reporting on audits performed according to the regulations (EC) No. 1828/2006, 1083/2006, 1080/2006
- Consultancies specialised in EU funding

**“Excellent opportunity of knowledge and networking”**

*Benjamin Principe Alves, Financial Officer, Portuguese Innovation Society*

**“The seminar had good quality”**

*Kalin Vasilev, Expert, Ministry of Regional Development, Bulgaria*





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### What will you learn at this seminar?

- What are the key elements of EU Funding Policies?
- How to handle current challenges in the programming period 2014-2020?
- How to develop and manage strategies for programme management procedures?
- How to ensure the delivery of results?
- What are the most efficient monitoring, evaluation and annual reporting procedures?
- What are the new approaches in the maze of programme management?

### Your benefits

- Make sure to have high qualified staff members in your EU funding unit
- Benefit from a wide range of topics tailored to your professional needs
- Become familiar with the latest rules and current EU guidelines within this funding period
- Receive an overview of EU Cohesion Policy in the programming period 2014-2020
- Improve communication procedures regarding EU Funds
- Learn how to cope with the workload of developing programme strategies
- Find out how to make the most out of the financial and auditing control tools
- Position your Programme Management Organisation as an enhancer, innovator or solutions manager
- Find out which delivery methods best suit certain strategies
- Ensure a smooth programming process delivering best outcomes
- Enjoy the European character of the course by networking with peers and colleagues from all across Europe

#### „Masterclass Management in EU Funds“

This Seminar is a Compulsory Masterclass seminar for the „Masterclass Management in EU Funds“

For further Information, [please click here.](#)

**“Essential for my responsibility”**

*Grigoriy Boiadjiev, State Expert, Certifying Authority,  
Ministry of Finance, Bulgaria*



## PROGRAMME DAY 1

# EU Funds Policies, Regulations and Management

8.30-9.00

Registration and Handout of Seminar Documents

9.00-9.05

Opening Remarks from the European Academy for Taxes, Economics & Law

9.05-9.15

### Welcome Note from the Chair

**Prof. Dr. Hendrik Fehr, Former Presidency Director, European Court of Auditors**

9.15-10.00

### EU Funding Policies: Political Background

- Key elements in EU funding policies
- From Gothenburg to Lisbon Strategy
- The revised financial regulation of the EU

**Prof. Dr. Hendrik Fehr, Former Presidency Director European Court of Auditors**

10.00-10.15

Discussion Round

10.15-10.45

Coffee Break and Networking Opportunity

10.45-11.30

### EU 2020 Strategy and its Impact on the Programming Period

- Key points for Structural and Cohesion Funds
- Changes and challenges in the funding period 2014-2020
- Link of national aims with EU 2020

**Prof. Dr. Hendrik Fehr, Former Presidency Director European Court of Auditors**

11.30-11.45

Discussion Round

11.45-12.30

### Some key issues to be taken into account for Structural Funds

- Political background of Structural Funds
- New rules for public procurement
- Importance of Environment Impact Assessment
- Fraud detection and prevention
- Information and communication: key elements and experiences

**Prof. Dr. Hendrik Fehr, Former Presidency Director European Court of Auditors**

12.30-12.45

Discussion Round

12.45-13.45

Lunch Break and Networking Opportunity



### PROF. DR. HENDRIK FEHR Former Director at the Presidency of the European Court of Auditors

Hendrik Fehr served over 8 years in the EU Commission in Brussels and from 1984 - 2010 at the EU Court of Auditors. He was in charge as Senior Auditor, Head of Division and Director for performance and financial audit of the Structural Funds, Research, Energy, Transport, Education, Environment and other areas. Hendrik Fehr is lecturing at the German University of Administrative Sciences and Trier University; he developed and acts as Scientific Advisor and lecturer of the Certified Course on Public Performance Audit of the International University Institute of Luxemburg IUIL, is member of the EPSO selection board, the American Evaluation Association and the Austrian Operations Research Society ÖGOR. Since 2011 he has various appointments as advisor, peer review and conducting courses for auditors.

*“The seminar gave a good insight for managing authorities and for final beneficiaries”*

*“Excellent organisation and perfect speakers”*



13.45-14.30

### **Development of Strategies**

- How to successfully implement programmes and select projects
- External influences on programme implementation
- Strategies for smooth selection of projects
- Challenges & lessons learnt: exchange of participant's experiences

**Prof. Dr. Hendrik Fehr, Former Presidency Director  
European Court of Auditors**

14.30-14.45

Discussion Round

14.45-15.15

Coffee Break and Networking Opportunity

15.15-16.00

### **Monitoring, Evaluation Assessment and Audit**

- Evaluation of:
  - Main administration
  - Fulfilment of programme's objectives
  - Used indicators
  - Selected projects
  - Logic Modelling approach
- Cooperation with:
  - Monitoring Committee
  - Stakeholders
  - Cooperation with Certifying Authority

**Prof. Dr. Hendrik Fehr, Former Presidency Director,  
European Court of Auditors**

16.00-16.15

Discussion Round

16.15-17.00

### **Other EU Programmes Complementing Structural Funds**

- Horizon 2020
- Transport and Energy
- Education
- Environment

**Prof. Dr. Hendrik Fehr, Former Presidency Director,  
European Court of Auditors**

17.00-17.15

Discussion Round

17.15

End of Day One



### **PROF. DR. HENDRIK FEHR** **Former Director at the Presidency of the European Court of Auditors**

Hendrik Fehr served over 8 years in the EU Commission in Brussels and from 1984 - 2010 at the EU Court of Auditors. He was in charge as Senior Auditor, Head of Division and Director for performance

and financial audit of the Structural Funds, Research, Energy, Transport, Education, Environment and other areas. Hendrik Fehr is lecturing at the German University of Administrative Sciences and Trier University; he developed and acts as Scientific Advisor and lecturer of the Certified Course on Public Performance Audit of the International University Institute of Luxemburg IUIL, is member of the EPSO selection board, the American Evaluation Association and the Austrian Operations Research Society ÖGOR. Since 2011 he has various appointments as advisor, peer review and conducting courses for auditors.

*"The Seminar was very practical and useful in understanding what to expect when taking over financial responsibilities in managing EU funds."*

*"Very informative. A benefit for my work"*

# EU Funds Policies, Regulations and Management

8.30-8.35

### Welcome Note from the Chair

**Bénédict Wauters, Deputy Director for Strategy, Innovation, Evaluation and Methodology, ESF Agency Flanders, Belgium**

8.35-8.45

### Quick Recap on Results Orientation in the 2014 – 2020 Programming Period

- Intervention logic
- Performance framework
- Joint action plans
- Monitoring and evaluation

**Bénédict Wauters, Deputy Director for Strategy, Innovation, Evaluation and Methodology, ESF Agency Flanders, Belgium**

8.45-9.20

### Mapping the Programme Management Organisation (PMO): How you Deliver Structural Funds

- Stakeholders in a programme
- Processes in running a programme:
  - Core processes
  - Support processes
  - Management processes

**Bénédict Wauters, Deputy Director for Strategy, Innovation, Evaluation and Methodology, ESF Agency Flanders, Belgium**



### **BÉNÉDICT WAUTERS** Deputy Director for Strategy, Innovation, Evaluation and Methodology, ESF Agency Flanders, Belgium

Bénédict Wauters has been working at the ESF Agency Flanders since 2007. As the unit's Deputy Director his responsibilities include the evaluation of the ESF programme. He also coordinates the EU-wide community of practice on results based management. Bénédict Wauters has been dealing with EU Structural Funds for many years and is an Expert in project/programme/strategy/policy development and evaluation as well as organisational development. In addition, he is a Lecturer at several universities and business schools in various European cities. He has acquired his considerable expertise through more than fifteen years of experience in the public sector (European Commission – Directorate-General Employment, Social Affairs & Inclusion and the Flemish government) as well as the business sector. As a Consultant, he worked with a variety of clients from many sectors such as multilateral institutions (e.g. United Nations, OECD, European Commission – Directorate-General Research and Innovation), government departments (e.g. ministries, cities and regions in the Netherlands, Poland, France, Belgium). Furthermore, he cooperated with NGOs as well as public and private corporations (e.g. the Flemish harbour of Ghent, the Dutch National Railway Company).

10.30-11.15

### From Programme Strategy to the Organisational Strategy of the Technical Assistance: How to Add Value as a PMO

- as an enhancer?
- an innovator?
- a solutions manager?

**Bénédict Wauters, Deputy Director for Strategy, Innovation, Evaluation and Methodology, ESF Agency Flanders, Belgium**

### Workshop

11.15-11.45

### Workshop: Set your Organisation's Priorities

**What kind of interventions will you finance?**

**Do you intend to add value via enhancing, innovation or solutions management?**

**Bénédict Wauters, Deputy Director for Strategy, Innovation, Evaluation and Methodology, ESF Agency Flanders, Belgium**

### Workshop

9.20-10.00

### Workshop: Map your own PMO

**Who is dealing with what where?**

**Intersections and connections**

**Crucial points**

**Bénédict Wauters, Deputy Director for Strategy, Innovation, Evaluation and Methodology, ESF Agency Flanders, Belgium**

10.00-10.30

Coffee Break and Networking Opportunity



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for Taxes, Economics & Law

11.45-12.30

## From PMO Organisational Strategy to Delivery Mechanisms

- Different delivery methods for different strategies: Logical framework Approach, Theory of Change, Outcome Mapping, Innovation Pipelines, Output based subsidies (e.g. joint action plans)

**Bénédict Wauters, Deputy Director for Strategy, Innovation, Evaluation and Methodology, ESF Agency Flanders, Belgium**

12.30-12.45

Discussion Round

12.45-14.00

Lunch Break and Networking Opportunity

14.00-15.00

## Assessment of Eligibility for EU Structural Funds Programmes

- Key similarities and differences between EU funds
- General rules on eligibility
- Revenue-generating projects
- Personnel costs
- Indirect costs
- Purchase of land and real estate
- Treatment of VAT
- Leasing
- Cross-financing: the chance or trap?
- Summary: different financial structures of typical EU supported projects e.g. clusters

**Grzegorz Orawiec, Director, Department of Regional Policy, Marshal's Office of the Swietokrzyskie Regional Government, Poland**

15.00-15.15

Discussion Round

15.15-15.45

Coffee Break and Networking Opportunity

15.45-16.45

## Management Verifications under the current Structural Funds Regulations

- Key stages of management verifications
- Real estate
- VAT
- Administrative checks
- Sampling methodologies
- Risk factors
- Control visits
- Consequences of most common mistakes and irregularities
- Project durability
- Summary: How it can go wrong in practice

**Grzegorz Orawiec, Director, Department of Regional Policy, Marshal's Office of the Swietokrzyskie Regional Government, Poland**

16.45-17.00

Discussion Round

17.00

End of Seminar and Hand-Out of Certificates



## **GRZEGORZ ORAWIEC** Director, Department of Regional Policy, Marshal's Office of the Swietokrzyskie Regional Government, Poland

Since the beginning of 2012, Grzegorz Orawiec has been Director of the Department of Regional Policy in the Marshal's Office of the Swietokrzyskie Regional Government. Before, he was President of the Board of the Regional Centre for Innovation and Technology Transfer in Kielce, Poland. He has been working on preparation, supervision and verification of EU funded projects in various regional institutions in Poland for more than 10 years. In 2007/2008, Grzegorz Orawiec was Appointed Contract Agent in the Public Procurement Unit of the Delegation of the European Commission in Skopje, Macedonia, where he prepared and checked IPA funded projects. In addition, he has been Lecturer at universities in Poland and Germany on topics concerning the Regional Development in Europe. Since 2004, Grzegorz Orawiec co-operates as Expert with TAIEX, DG Enlargement of the European Commission and regularly holds lectures in the field of public procurement, audit and internal control.



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# ORGANISATIONAL MATTERS

## EU Funds Policies, Regulations and Management

### Date of Event

22<sup>nd</sup> – 23<sup>rd</sup> August 2016

### Booking Number

S-1262 MC

### Event Language

The event language will be English.

### Event Price

1.289,- Euro excl. German VAT (19%)

### The above price covers the following:

- Admission to the seminar
- Hand-out documents
- Seminar certificate, if seminar fully attended
- Soft drinks and coffee/tea on both event days
- Lunch on both event days

Upon request you can receive a **digital version** of the seminar documents after the event for **60,- Euro excl. German VAT (19%)** in addition to the seminar.

### BOOKING

E-mail: [booking@euroacad.eu](mailto:booking@euroacad.eu)

Phone: +49 (0)30 80 20 802 0

Fax: +49 (0)30 80 20 802 2250

For online booking please visit our website: [www.euroacad.eu](http://www.euroacad.eu)

### Contact

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(Programme is subject to alterations)

### Event Location

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E-mail: [reservations.berlin@marriott-hotels.com](mailto:reservations.berlin@marriott-hotels.com)

Internet: [www.marriott.de](http://www.marriott.de)

Please contact the hotel directly and refer to the “European Academy for Taxes, Economics & Law” if you wish to benefit from a limited number of available rooms. Of course you can always look for an alternative hotel accommodation.



**BOOKING**

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 For online booking please visit  
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# Booking

Booking Number: S-1262 MC (KB)

22<sup>nd</sup> – 23<sup>rd</sup> August 2016, Berlin

Herewith we register the following persons for the Summer Seminar: "EU Funds Policies, Regulations and Management".

**Delegate 1**

First name _____	Tel. _____
Last name _____	Fax _____
Your organisation _____	E-Mail _____
Department _____	<input type="checkbox"/> I hereby order the digital version of the seminar documents (fee required) in addition to the seminar.
Unit _____	
Job position _____	
Street _____	
Postcode / City _____	
Country _____	

**Delegate 2**

First name _____	Phone _____
Last name _____	Fax _____
Your organisation _____	E-Mail _____
Department _____	<input type="checkbox"/> I hereby order the digital version of the seminar documents (fee required) in addition to the seminar.
Unit _____	
Job position _____	
Street _____	
Postcode / City _____	
Country _____	

**Invoice Organisation**

First name _____	Street _____
Last name _____	Postcode / City _____
Your Organisation _____	Country _____
Department _____	Phone _____
Unit _____	Fax _____
Job Position _____	
E-mail _____	

With my signature I confirm my registration and accept the General Terms and Conditions as legally binding.

I herewith agree to receive further information from the European Academy for Taxes, Economics & Law

In case of registration of more than one delegate do you prefer:

Single invoice?  Collective invoice?

**NOTE**

Only Valid with Signature and Stamp.

Place, Date \_\_\_\_\_

Authorised Signature and Stamp \_\_\_\_\_



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## 1. Area of Application

The following terms and conditions settle the contractual relationship between conference participants and the European Academy for Taxes, Economics & Law Brauner Klinenberg GmbH [referred to as "European Academy for Taxes, Economics & Law" in the following]. Differing terms and conditions, as well as, other settlements and/or regulations have no validity.

## 2. Registration / Confirmation of Application

A registration can be made via internet, mail, fax, or email. The registration is considered granted and legally binding if not rejected by the European Academy for Taxes, Economics & Law in writing within seven (7) days after receipt of registration. The registration will be supplemented by a booking confirmation via email. Partial bookings are only valid for seminars designed in modules.

## 3. Service

The course fee covers the fee per participant and course in € net, subject to current German VAT. It includes training course documents as per course description, a lunch meal/ snack and refreshments during breaks, as well as, a participation certificate.

The European Academy for Taxes, Economics & Law has the right to change speakers/instructors and to modify the course program if and where necessary while maintaining the overall nature of the course. All registered participants will be notified in case of a course cancellation due to force majeure, due to speakers' preventions, due to troubles at the chosen location or due to a low registration rate. Course cancellation notification due to a low registration rate is issued no later than two (2) weeks before the course date. Course fees are reimbursed in the cases listed above; however, reimbursement for travel expenses or work absenteeism is only granted in cases of intention or gross negligence by the European Academy for Taxes, Economics & Law. Any reimbursement of travel expenses are to be considered as an exceptional goodwill gesture and form no future general obligation. In case of disturbances and/or interruptions, the European Academy for Taxes, Economics & Law commits itself to solve or limit any problems that might occur in order to maintain and continue the course as planned.

## 4. Payment Date and Payment, Default of Payment

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## 5. Cancellation

Cancellations need to be issued in writing. Cancellation by the participant will be subject to cancellation charges as follows:

- 30 days or more prior to commencement of the course: service charge of 80,00 € net, subject to current German VAT, payable immediately, course fee will be reimbursed,
- two (2) weeks to 30 days prior to commencement of the course: 50% of course fee net, subject to current German VAT, payable immediately,
- non-attendance or cancellation less than two (2) weeks prior to commencement of the course: 100% of course fee net, subject to current Germany VAT, payable immediately

The European Academy for Taxes, Economics & Law gladly accepts without additional costs a substitute participant nominated in case of a cancellation if the substitute participant is registered at least three (3) days prior to the commencement of the course. Neither cancellation of a specific module/part of the course or substitution per module/per day is possible.

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## 8. Applicable Law, Place of Jurisdiction, Place of Performance

All cases shall be governed and construed in accordance with German law to the exclusion of the UN Sales Convention. As far as legally admissible, place of performance and place of exclusive jurisdiction shall be Berlin, Germany.

## 9. Data Protection

The European Academy for Taxes, Economics & Law protects personal data by taking appropriate protection measures. For the purpose of optimization of the product and service portfolio and according to the regulations of the data privacy laws, it stores and processes person-specific data on the training participants. Hence, all European Academy for Taxes, Economics & Law website hits are registered. All personal data will, in accordance with the law, be used for documentation requests, placed orders or other enquiries in order to send information out by post.

The European Academy for Taxes, Economics & Law will, in accordance with the law, inform participants by email about special offers that resemble previously booked seminars. If and where personal data needs to be transferred to countries lacking appropriate data protection schemes, the European Academy for Taxes, Economics & Law shall grant alternative adequate protection. Furthermore, the European Academy for Taxes, Economics & Law will use personal data as far as participants have granted respective permission. When collecting personal data, the European Academy for Taxes, Economics & Law will always ask for permission regarding email information about offers. The participant may, at any time, express their objection to data collection for the purpose of advertisement or address via email or fax. Any data provided to the European Academy for Taxes, Economics & Law will be processed for reservations and bookings, as well as, for information about other seminars. Names and company names will be published in a participants' list and forwarded to the mailing company.